

FISCAL 2017 THIRD-QUARTER
RESULTS
May 11, 2017

## DSELAINER

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This presentation includes certain non-GAAP financial measures, including Adjusted EBITDA. These non-GAAP financial measures should be considered only as supplemental to, and not as superior to, financial measures prepared in accordance with GAAP. Please refer to the Appendix of this presentation for a reconciliation of Adjusted EBITDA to net income, the most directly comparable financial measure prepared in accordance with U.S. GAAP.

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- Net sales for the third quarter increased $2.6 \%$, while net sales year-to-date rose $1.2 \%$
- Gross margin declined 230 basis points to 25.5 percent for the quarter and decreased 40 basis points year-to date
- Net income for the quarter totaled $\$ 2.2$ million, down from $\$ 4.9$ million and year-to-date net income totaled $\$ 13.3$ million up from $\$ 5.4$ million
- Diluted earnings per share declined to $\$ 0.12$ for the third quarter from $\$ 0.26$, and year-to-date was up to $\$ 0.71$ per share compared to $\$ 0.30$
- Adjusted EBITDA decreased to $\$ 9.6$ million from $\$ 10.1$ million for the quarter and year-to-date increased to $\$ 31.9$ million from $\$ 31.3$ million
- Fully diluted pro forma Adjusted net income per share declined to $\$ 0.28$ for the third quarter, versus $\$ 0.31$ and grew year-to-date to $\$ 0.95$ per share compared to $\$ 0.94$
- Third-quarter cash conversion cycle was 4.8 days, improved from 5.4 in the year-earlier period

- Exceptionally high retail demand in connection with our winter sales program reduced dealer pipeline inventory setting the stage for a strong fiscal year ended 2018
- MasterCraft settled its patent dispute with Malibu Boats


## IEADING MARIK:T SHBAE POSTION

Just starting to realize benefits of many recent initiatives that new
management has executed
MARKET SHARE KEY


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(1)

ROLING QUARTERIY LTM MARKET SHARE THROUCH DEC 2016 ${ }^{\circ 1}$


LTM 3/2015 LTM 6/2015 LTM 9/2015 LTM 12/2015 LTM 3/2016 LTM 6/2016 LTM 9/2016 LTM 12/2016

- We've consistently held a leading market share position in the U.S. over the past decade
- Our emphasis has been and will continue to be about profitable, sustainable market share growth

Source: SSI and company SEC filings.
(1) Axis is an independent brand within Malibu Boats.
(1) Continue to Develop New and Innovative Products in Core Markets
2) Penetrate the Entry-Level and Mid-Line Segment of the Performance Sport Boat Category
(3) Capture Additional Share from Adjacent Boating Categories
(4) Continuous Operational Improvement to Drive Margin Expansion
(5) Further Strengthen Dealer Network

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## FESGL 2017THIND-QURTER RESULS <br> (\$ in millions, MasterCraft only)

| MFRAB | FYO17 Q3 | FY 2016 (13 |
| :--- | :--- | :--- |
| Units Sold | 741 | 701 |
| Q over Q Growth \% | $5.7 \%$ | $7.5 \%$ |
| Net Sales | $\$ 58.5$ | $\$ 57.0$ |
| Q over Q Growth \% | $2.6 \%$ | $11.6 \%$ |
| Adjusted EBITDA | $\$ 9.6$ | $\$ 10.1$ |
| Q over Q Growth (decline) \% | $(4.8) \%$ | $35.3 \%$ |
| Margin \% | $16.4 \%$ | $17.7 \%$ |

 calculated against results from FY16 Q3. Growth for FY16 Q3 is calculated against results from FY15 Q3.

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## FSEAL 2017 YEAR-TO-DAIE RESULTS <br> (\$ in millions, MasterCraft only)

| WETAB | FY 2017 Q8 YII | FY 201643 YD |
| :---: | :---: | :---: |
| Units Sold | 2,090 | 2,079 |
| Y over Y Growth \% | 0.5\% | 8.2\% |
| Net Sales | \$170.3 | \$168.2 |
| Y over Y Growth \% | 1.2\% | 12.8\% |
| Adjusted EBITDA | \$31.9 | \$31.3 |
| Y over Y Growth \% | 2.0\% | 33.1\% |
| Margin \% | 18.7\% | 18.6\% |

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| (\$ in thousands) |
| :--- |
|  |
|  |
| Net Sales |
| Cost of Sales |

[^0]The CCC, is calculated as the sum of DIO plus the DSO, minus the DPO - 365 days for each FY and 91 days for FY 2017 Q3

| METRIB | FYE 2017 TARAET |
| :--- | :--- |
| Revenue Growth | Low to mid-single digit |
| Adjusted EBITDA Margin ${ }^{(1)}$ | Growth from FY 2016- <br> Approaching 19 percent |
| EPS Growth ${ }^{(2)}$ | Mid to high-single digit |

 should be regarded as a representation by any person that these goals will be achieved and the Company undertakes no duty to update its goals.
(1) Estimated legal defense costs regarding the Malibu patent infringement have been considered in providing this guidance.
(2) Adjusted net income per proforma share growth

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## ADIUSTED EBTIDA REGONGILITION

The following table sets forth a reconciliation of adjusted EBITDA to net income as determined in accordance with GAAP for the periods indicated:

| (Dollars in thousands, unaudited) | FY 201108 | FY 201008 | FY 201708 YII | FY 201608 YII |
| :---: | :---: | :---: | :---: | :---: |
| Net Income | \$2,241 | \$4,894 | \$13,255 | \$5,441 |
| Income Tax Expense | 1,480 | 2,564 | 8,017 | 4,408 |
| Interest Expense | 561 | 82 | 1,684 | 1,090 |
| Depreciation and Amortization | 821 | 878 | 2,442 | 2,545 |
| EBITDA | \$5,103 | \$8,418 | \$25,398 | \$13,484 |
| Change in Common Stock Warrant Fair Value ${ }^{(1)}$ | - | (27) | - | 3,374 |
| Transaction Expenses ${ }^{(2)}$ | 4 | - | 63 | 124 |
| Litigation Charge ${ }^{(3)}$ | 4,295 | 397 | 5,948 | 773 |
| Stock-Based Compensation | 215 | 1,310 | 520 | 13,539 |
| Adjusted EBITDA | \$9,617 | \$10,098 | \$31,929 | \$31,294 |
| Adjusted EBITDA margin ${ }^{(4)}$ | 16.4\% | 17.7\% | 18.7\% | 18.6\% |

## ADIUSTED EBTIDA REONCHILITON

(1) Represents non-cash expense related to changes in the fair market value of our common stock warrant.
(2) Represents fees and expenses associated with our secondary offering, follow-on offering and initial public offering.
(3) Represents legal and advisory fees related to our litigation with Malibu Boats, LLC, which includes settling the Malibu patent case.
(4) We define Adjusted EBITDA margin as Adjusted EBITDA expressed as a percentage of sales.

## IDIUSTED NET INGOME REGONGIIDIIOU

The following table sets forth a reconciliation of Adjusted net income to net income as determined in accordance with GAAP for the periods indicated:

| (Dollars in thousands, unaudited) | F1 201703 | FV2016 18 | FY 201608 YTI | FY 201603 YII |
| :---: | :---: | :---: | :---: | :---: |
| Net Income | \$2,241 | \$4,894 | \$13,255 | \$5,441 |
| Income Tax Expense | 1,480 | 2,564 | 8,017 | 4,408 |
| Change in Common Stock Warrant Fair Value ${ }^{(1)}$ | - | (27) | - | 3,374 |
| Transaction Expenses ${ }^{(2)}$ | 4 | - | 63 | 124 |
| Litigation Charge ${ }^{(3)}$ | 4,295 | 397 | 5,948 | 773 |
| Stock-Based Compensation | 215 | 1,310 | 520 | 13,539 |
| Adjusted Net Income Before Income Taxes | 8,235 | 9,138 | 27,803 | 27,659 |
| Adjusted Income Tax Expense ${ }^{(4)}$ | 2,965 | 3,290 | 10,009 | 9,957 |
| Adjusted Net Income | \$5,270 | \$5,848 | \$17,794 | \$17,702 |
| Pro-Forma Adjusted Net Income Per Common Share |  |  |  |  |
| Basic | \$0.28 | \$0.32 | \$0.96 | \$0.97 |
| Diluted | \$0.28 | \$0.31 | \$0.95 | \$0.94 |
| Pro-forma Weighted Average Shares used for the computation of: |  |  |  |  |
| Basic Adjusted Net Income Per Share ${ }^{(5)}$ | 18,593,296 | 18,546,346 | 18,593,296 | 18,181,071 |
| Diluted Adjusted Net Income Per Share ${ }^{(5)}$ | 18,722,582 | 18,603,487 | 18,704,546 | 18,832,561 |

## ADIUSTED NET RUGOME REGONGILIIION

(1) Represents non-cash expense related to changes in the fair market value of our common stock warrant.
(2) Represents fees and expenses associated with our secondary offering, follow-on offering and initial public offering.
(3) Represents legal and advisory fees related to our litigation with Malibu Boats, LLC, which includes settling the Malibu patent case.
(4) Reflects income tax expense at an estimated normalized annual effective income tax rate of 36.0 percent for the periods presented.
(5) The weighted average shares used for computation of pro-forma diluted earnings per common share gives effect to the 45,213 shares of restricted stock awards, the 42,586 performance stock units granted under the 2015 Incentive Award Plan during the three months ended April 2, 2017 and 41,487 shares for the dilutive effect of stock options. The average of the prior quarters is used for computation of the nine months ended periods.


[^0]:    Note:
    (1) The DIO is calculated as the average inventory divided by the cost of sales per day - 365 days for each FY and 91 days for FY 2017 Q
    The DSO is calculated as the average receivable divided by net sales per day - 365 days for each FY and 91 days for FY 2017 Q3
    The DPO is calculated as the average accounts payable divided by cost of sales per day - 365 days for each FY and 91 days for FY 2017 Q3

