UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): February 10, 2021

MasterCraft Boat Holdings, Inc.

(Exact Name of Registrant as Specified in its Charter)

Delaware

001-37502 (Commission

File Number)

06-1571747 (IRS Employer

Identification No.)

(State or Other Jurisdiction of Incorporation)

> 100 Cherokee Cove Drive Vonore, Tennessee (Address of Principal Executive Offices)

37885

(Zip Code)

(423) 884-2221

(Registrant's telephone number, including area code)

Not applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425).

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12).

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)).

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)).

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	MCFT	NASDAQ

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. 🛛

Item 2.02. Results of Operations and Financial Condition.

On February 10, 2021, MasterCraft Boat Holdings, Inc. announced its financial results for its fiscal 2021 quarter ended January 3, 2021. The full text of the press release issued in connection with the announcement is furnished as Exhibit 99.1 to this Current Report on Form 8-K and incorporated herein by reference.

The information in this Form 8-K (including Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly provided by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

The following exhibit is being furnished as part of this report:

Exhibit No.	Description
<u>99.1</u>	Press Release dated February 10, 2021
104	The cover page from this Current Report on Form 8-K, embedded within and formatted in Inline XBRL.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MASTERCRAFT BOAT HOLDINGS, INC.

Dated: February 10, 2021

/s/ TIMOTHY M. OXLEY

Timothy M. Oxley Chief Financial Officer, Treasurer and Secretary

MasterCraft Boat Holdings, Inc. Reports Record Earnings for

Fiscal 2021 Second Quarter

VONORE, Tenn. – February 10, 2021 – MasterCraft Boat Holdings, Inc. (NASDAQ: MCFT) today announced financial results for its fiscal 2021 second quarter ended January 3, 2021.

Highlights:

- Most profitable second quarter in the Company's history
- Net sales increased to \$118.7 million, up 19 percent from \$99.6 million in the prior-year period
- Gross margin expanded by 340 basis points to 24.7%
- Net income was \$12.5 million or \$0.66 per diluted share, a 78 percent increase from \$0.37 in the prior-year period
- Diluted Adjusted Net Income per share, a non-GAAP measure, was \$0.75, a 74 percent increase from \$0.43 in the prior-year period
- Adjusted EBITDA, a non-GAAP measure, grew 57 percent to \$21.3 million from \$13.6 million in the prioryear period
- Adjusted EBITDA margin expanded by 430 basis points to 17.9%
- Guidance for full-year fiscal 2021 raised on strength of retail demand and wholesale production ramp up

Fred Brightbill, Chief Executive Officer and Chairman, commented, "MasterCraft once again delivered financial and operational performance that exceeded expectations, highlighted by our second consecutive quarter of record profits. This performance was a direct result of our team members' consistent execution on our key strategic priorities and the strength of our brands. In what has continued to be a challenging and dynamic operating environment, we have been able to scale and accelerate production while efficiently managing our supply chain to deliver for our dealers and consumers."

Brightbill continued, "Execution of our consumer-centric strategy remains our top focus as we look to drive sustainable, accelerated growth. Strong retail demand across all our brands continued in our fiscal second quarter, resulting in a record wholesale backlog that has provided us with tremendous confidence in our outlook and ability to create shareholder value."

Second Quarter Results

Net Sales for the second quarter were \$118.7 million, an increase of \$19.0 million or 19.1 percent, compared to \$99.6 million for the prior-year period. The increase was primarily due to higher sales volumes at each of our segments, a favorable mix of higher-priced and higher-contented models and lower dealer incentives.

Gross profit increased \$8.1 million, or 38.5 percent, to \$29.3 million compared to \$21.1 million for the prior-year period, principally driven by a favorable mix of higher-priced and higher-

contented models, higher sales volumes, and lower dealer incentives. This favorability was partially offset by higher compensation costs and costs associated with the transition of Aviara to our Merritt Island facility.

Gross margin was 24.7 percent for the second quarter, an increase of 340 basis points compared to the prior-year period. The increase was primarily attributable to favorable overhead absorption driven by higher sales volume, higher prices, lower dealer incentives and materials cost containment, partially offset by higher labor costs.

Operating expenses were \$12.3 million for the second quarter, an increase of \$1.5 million or 14.1 percent, compared to the prior-year period primarily driven by higher general and administrative expenses, resulting from higher incentive compensation costs and additional investment related to product development. This increase was partially offset by lower selling and marketing costs, primarily due to the timing of anticipated expense, which has been delayed by the COVID-19 pandemic until later in the fiscal year.

Net income for the second quarter increased to \$12.5 million, or \$0.66 per share, compared to \$6.9 million, or \$0.37 per share, for the prior-year period. Adjusted Net Income increased to \$14.3 million, or \$0.75 per diluted share, compared to \$8.2 million, or \$0.43 per diluted share, in the prior-year period.

Adjusted EBITDA was \$21.3 million for the second quarter, compared to \$13.6 million in the prior-year period. Adjusted EBITDA margin was 17.9 percent, up from 13.6 percent in the prior-year period.

See "Non-GAAP Measures" below for a reconciliation of Adjusted EBITDA, Adjusted EBITDA margin, Adjusted Net Income, and Adjusted Net Income per share to the most directly comparable financial measures presented in accordance with GAAP.

Outlook

Concluded Brightbill, "Due to a continuation of strong retail demand trends, historically low dealer inventory, the strength of our order book across our brands, and the increasing production rates we delivered in each segment over the course of the quarter, we are raising our guidance for fiscal 2021. Importantly, our guidance assumes that we are able to operate all of our facilities throughout the year without any COVID-19 related disruptions."

The Company's outlook is as follows:

- For full year fiscal 2021, consolidated net sales is expected to grow in the mid to high 30 percent range yearover-year, with Adjusted EBITDA margins in the low 15 percent range, and Adjusted Earnings per share growth approaching 100 percent year-over-year.
- For the fiscal third quarter, consolidated net sales is expected to be up in the mid-30 percent range yearover-year, with Adjusted EBITDA margins approaching 15 percent, and Adjusted Earnings per share growth approaching 60 percent.

Conference Call and Webcast Information

MasterCraft Boat Holdings, Inc. will host a live conference call and webcast to discuss fiscal second quarter 2021 results today, February 10, 2021, at 8:30 a.m. EST. To access the call, dial (800) 219-6861 (domestic) or (574) 990-1024 (international) and provide the operator with the conference ID 7342619. Please dial in at least 10 minutes prior to the call. To access the live webcast, go to the investor section of the company's website, <u>www.MasterCraft.com</u>, on the day of the conference call and click on the webcast icon.

For an audio replay of the conference call, dial (855) 859-2056 (domestic) or (404) 537-3406 (international) and enter audience passcode 7342619. The audio replay will be available beginning at 11:30 a.m. EST on Wednesday, February 10, 2021, through 11:30 a.m. EST on Wednesday, February 24, 2021.

About MasterCraft Boat Holdings, Inc.

Headquartered in Vonore, Tenn., MasterCraft Boat Holdings, Inc. (NASDAQ: MCFT) is a leading innovator, designer, manufacturer and marketer of recreational powerboats through its four brands, MasterCraft, NauticStar, Crest and Aviara. Through these four brands, MasterCraft Boat Holdings has leading market share positions in three of the fastest growing segments of the powerboat industry – performance sport boats, outboard saltwater fishing and pontoon boats – while entering the large, growing luxury day boat segment. For more information about MasterCraft Boat Holdings, and its four brands, visit: <u>Investors.MasterCraft.com</u>, <u>www.MasterCraft.com</u>, <u>www.NauticStarBoats.com</u>, <u>www.CrestPontoonBoats.com</u>, and <u>www.AviaraBoats.com</u>.

Forward-Looking Statements

This press release includes forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995). Forward-looking statements can often be identified by such words and phrases as "believes," "anticipates," "expects," "intends," "estimates," "may," "will," "should," "continue" and similar expressions, comparable terminology or the negative thereof, and include statements in this press release concerning the resilience of our business model; our intention to drive value and accelerate growth; and the potential impact of COVID-19 on our operating results and liquidity.

Forward-looking statements are subject to risks, uncertainties and other important factors that could cause actual results to differ materially from those expressed or implied in the forward-looking statements, including, but not limited to: the potential effects of the coronavirus (COVID-19) pandemic on the Company, general economic conditions, demand for our products, changes in consumer preferences, competition within our industry, our reliance on our network of independent dealers, our ability to manage our manufacturing levels and our large fixed cost base, changes to U.S. federal income tax law, the overall impact and interpretation of which remain uncertain, and the successful introduction of our new products. These and other important factors discussed under the caption "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended June 30, 2020, filed with the Securities and Exchange Commission (the "SEC") on September 11, 2020, could cause actual results to differ materially from those indicated by the forward-looking statements. The discussion of these risks is specifically incorporated by reference into this press release.

Any such forward-looking statements represent management's estimates as of the date of this press release. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this press release. We undertake no obligation (and we expressly disclaim any obligation) to update or supplement any forward-looking statements that may become untrue or cause our views to change, whether because of new information, future events, changes in assumptions or otherwise. Comparison of results for current and prior periods are not intended to express any future trends or indications of future performance, unless expressed as such, and should only be viewed as historical data.

Use of Non-GAAP Financial Measures

To supplement the Company's condensed consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles ("GAAP"), the Company uses certain non-GAAP financial measures in this release. Reconciliations of the non-GAAP financial measures used in this release to the most comparable GAAP measures for the respective periods can be found in tables immediately following the condensed consolidated statements of operations. Non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as a substitute for the Company's financial results prepared in accordance with GAAP.

MASTERCRAFT BOAT HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share data)

	Three Months Ended				Six Months Ended					
	J	anuary 3, 2021	De	ecember 29, 2019	January 3, 2021		De	ecember 29, 2019		
Net sales	\$	118,677	\$	99,628	\$	222,422	\$	209,417		
Cost of sales		89,404		78,486		166,919		162,742		
Gross profit		29,273		21,142		55,503		46,675		
Operating expenses: Selling and marketing		2,989		4,343		5,896		8,407		
General and administrative		8,352		4,343 5,477		17,284		13,262		
Amortization of other intangible assets		8,352 987		987		1,974		1,974		
Total operating expenses		12,328		10,807		25,154		23,643		
Operating income		16,945		10,335		30,349		23,043		
Other expense:		10,945		10,555		50,549		23,032		
Interest expense		870		1,237		1,889		2,581		
Income before income tax expense		16,075		9,098		28,460		20,451		
Income tax expense		3,574		2,219		6,392		4,949		
Net income	\$	12,501	\$	6,879	\$	22,068	\$	15,502		
Net income	Ψ	12,001	Ψ	0,075	Ψ	22,000	Ψ	10,002		
Earnings per share:										
Basic	\$	0.66	\$	0.37	\$	1.17	\$	0.83		
Diluted	\$	0.66	\$	0.37	\$	1.17	\$	0.83		
Weighted average shares used for computation of:										
Basic earnings per share		18,807,316		18,730,688		18,790,826		18,727,267		
Diluted earnings per share		18,928,408		18,770,783		18,897,617		18,770,770		

MASTERCRAFT BOAT HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in thousands, except per share data)

	Já	anuary 3, 2021	J	une 30, 2020
ASSETS				
CURRENT ASSETS:				
Cash and cash equivalents	\$	12,074	\$	16,319
Accounts receivable, net of allowances of \$164 and \$247, respectively		7,403		6,145
Income tax receivable		4,828		4,924
Inventories, net		34,570		25,636
Prepaid expenses and other current assets		3,696		3,719
Total current assets		62,571		56,743
Property, plant and equipment, net		55,976		40,481
Goodwill		29,593		29,593
Other intangible assets, net		61,874		63,849
Deferred income taxes		15,782		16,080
Deferred debt issuance costs, net		359		425
Other long-term assets		888		752
Total assets	\$	227,043	\$	207,923
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Accounts payable	\$	14,393	\$	10,510
Accrued expenses and other current liabilities		41,590		35,985
Current portion of long-term debt, net of unamortized debt issuance costs		9,739		8,932
Total current liabilities		65,722		55,427
Long-term debt, net of unamortized debt issuance costs		84,399		99,666
Operating lease liabilities		373		277
Unrecognized tax positions		4,548		3,683
Total liabilities		155,042		159,053
COMMITMENTS AND CONTINGENCIES				,
STOCKHOLDERS' EQUITY:				
Common stock, \$.01 par value per share — authorized, 100,000,000 shares; issued and outstanding,		100		400
18,949,295 shares at January 3, 2021 and 18,871,637 shares at June 30, 2020		189		189
Additional paid-in capital		117,245		116,182
Accumulated deficit		(45,433)		(67,501)
Total stockholders' equity		72,001		48,870
Total liabilities and stockholders' equity	\$	227,043	\$	207,923
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Supplemental Operating Data

The following table presents certain supplemental operating data for the periods indicated:

		Three Months Ended						S	ix Mo	onths Ended	
	Ja	nuary 3,	Dec	ember 29,			Ja	anuary 3,	Dec	cember 29,	
		2021		2019	Change			2021		2019	Change
		(Dollars ir	n thousands)				(Dollars	s in thousands)	
Unit sales volume:											
MasterCraft		784		716	9.5	%		1,431		1,457	(1.8%)
NauticStar		355		337	5.3	%		646		733	(11.9%)
Crest		575		420	36.9	%		1,012		946	7.0%
Consolidated		1,714		1,473	16.4	%		3,089		3,136	(1.5%)
Net Sales:											
MasterCraft	\$	82,759	\$	67,757	22.1	%	\$	156,123	\$	140,670	11.0%
NauticStar		14,949		15,576	(4.0	%		27,291		33,571	(18.7%)
Crest		20,969		16,295	28.7	%		39,008		35,176	10.9%
Consolidated	\$	118,677	\$	99,628	19.1	%	\$	222,422	\$	209,417	6.2%
Net sales per unit:											
MasterCraft	\$	106	\$	95	11.6	%	\$	109	\$	97	12.4%
NauticStar		42		46	(8.7	%		42		46	(8.7%)
Crest		36		39	(7.7	%		39		37	5.4%
Consolidated		69		68	1.5	%		72		67	7.5%
Gross margin		24.7%		21.2%	340 bp	s		25.0%		22.3%	270 bps

Non-GAAP Measures

EBITDA, Adjusted EBITDA, and Adjusted EBITDA Margin

We define EBITDA as earnings before interest expense, income taxes, depreciation and amortization. We define Adjusted EBITDA as EBITDA further adjusted to eliminate certain non-cash charges or other items that we do not consider to be indicative of our core and/or ongoing operations. For the periods presented herein, these adjustments include Aviara transition costs, Aviara (new brand) startup costs, and non-cash share-based compensation. We define Adjusted EBITDA margin as Adjusted EBITDA expressed as a percentage of Net sales.

Adjusted Net Income and Adjusted Net Income per share

We define Adjusted Net Income and Adjusted Net Income per share as net income adjusted to eliminate certain noncash charges or other items that we do not consider to be indicative of our core and/or ongoing operations and adjusted for the impact to income tax expense related to non-GAAP adjustments. For the periods presented herein, these adjustments include Aviara transition costs, Aviara (new brand) startup costs, and certain non-cash items including other intangible asset amortization and share-based compensation.

EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, Adjusted Net Income, and Adjusted Net Income per share, which we refer to collectively as the Non-GAAP Measures, are not measures of net income or operating income as determined under accounting principles generally accepted in the United States, or U.S. GAAP. The Non-GAAP Measures are not measures of performance in accordance with U.S. GAAP and should not be considered as an alternative to net income, net income per share, or operating cash flows determined in

accordance with U.S. GAAP. Additionally, Adjusted EBITDA is not intended to be a measure of cash flow. We believe that the inclusion of the Non-GAAP Measures is appropriate to provide additional information to investors because securities analysts and investors use the Non-GAAP Measures to assess our operating performance across periods on a consistent basis and to evaluate the relative risk of an investment in our securities. We use Adjusted Net Income and Adjusted Net Income per share to facilitate a comparison of our operating performance on a consistent basis from period to period that, when viewed in combination with our results prepared in accordance with U.S. GAAP, provides a more complete understanding of factors and trends affecting our business than does U.S. GAAP measures alone. We believe Adjusted Net Income and Adjusted Net Income per share assists our board of directors, management, investors, and other users of the financial statements in comparing our net income on a consistent basis from period to period because it removes certain non-cash items and other items that we do not consider to be indicative of our core and/or ongoing operations and adjusts for the impact to income tax expense (benefit) related to non-GAAP adjustments. The Non-GAAP Measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for analysis of our results as reported under U.S. GAAP. Some of these limitations are:

- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future and Adjusted EBITDA does not reflect any cash requirements for such replacements;
- Adjusted EBITDA does not reflect our cash expenditures, or future requirements for capital expenditures or contractual commitments;
- Adjusted EBITDA does not reflect changes in, or cash requirements for, our working capital needs;
- Adjusted EBITDA does not reflect our tax expense or any cash requirements to pay income taxes;
- Adjusted EBITDA does not reflect interest expense, or the cash requirements necessary to service interest
 payments on our indebtedness; and
- Adjusted Net Income, Adjusted Net Income per share, and Adjusted EBITDA do not reflect the impact of earnings or charges resulting from matters we do not consider to be indicative of our core and/or ongoing operations, but may nonetheless have a material impact on our results of operations.

In addition, because not all companies use identical calculations, our presentation of the Non-GAAP Measures may not be comparable to similarly titled measures of other companies, including companies in our industry.

We do not provide forward-looking guidance for certain financial measures on a U.S. GAAP basis because we are unable to predict certain items contained in the U.S. GAAP measures without unreasonable efforts. These items may include acquisition-related costs, litigation charges or settlements, impairment charges, and certain other unusual adjustments.

The following table presents a reconciliation of net income as determined in accordance with U.S. GAAP to EBITDA, Adjusted EBITDA and Adjusted EBITDA Margin for the periods indicated:

		Three Mon	ths Ended	Six Months Ended					
			nuary 3, Dece 2021		January 3, 2021			ember 29, 2019	
		(Dollars in th				(Dollars in thousands))	
Net income	\$	12,501	\$	6,879	\$	22,068	\$	15,502	
Income tax expense		3,574		2,219		6,392		4,949	
Interest expense		870		1,237		1,889		2,581	
Depreciation and amortization		2,861		2,683		5,599		5,053	
EBITDA		19,806		13,018		35,948		28,085	
Share-based compensation		643		32		1,283		544	
Aviara start-up costs(a)		_		507		_		815	
Aviara transition costs ^(b)		847		_		1,025			
Adjusted EBITDA	\$	21,296	\$	13,557	\$	38,256	\$	29,444	
Adjusted EBITDA margin		17.9%		13.6%		17.2%		14.1%	

- (a) Represents start-up costs associated with Aviara, a completely new boat brand in an industry category previously not served by the Company. We began selling the brand's first two models, the AV32 and the AV36, during the first and second quarters of fiscal 2020, respectively. We expect to begin selling one additional model, the AV40, after the Aviara transition of production to the new Merritt Island facility in Florida. Start-up costs presented for fiscal 2020 are related to the AV36 and AV40 models.
- (b) Represents costs to transition production of the Aviara brand from Vonore, Tennessee to Merritt Island, Florida. Costs include duplicative overhead costs and costs not indicative of ongoing operations (such as training and facility preparation). We expect to incur such costs until Aviara production is fully transitioned, which we expect will be completed during fiscal 2021.

The following table presents a reconciliation of net income as determined in accordance with U.S. GAAP to Adjusted Net Income for the periods indicated:

	Three Months Ended					Six Mont	hs End	s Ended		
	•	January 3, 2021	December 29, 2019		January 3, 2021		December 29, 2019			
	(Dollars in thousands)					(Dollars in	thousands)			
Net income	\$	12,501	\$	6,879	\$	22,068	\$	15,502		
Income tax expense		3,574		2,219		6,392		4,949		
Amortization of acquisition intangibles		960		961		1,921		1,921		
Aviara start-up costs ^(a)		_		507		_		815		
Aviara transition costs ^(b)		847		_		1,025		_		
Share-based compensation		643		32		1,283		544		
Adjusted Net Income before income taxes		18,525		10,598		32,689		23,731		
Adjusted income tax expense(c)		4,261		2,438		7,518		5,458		
Adjusted Net Income	\$	14,264	\$	8,160	\$	25,171	\$	18,273		
Adjusted net income per common share										
Basic	\$	0.76	\$	0.44	\$	1.34	\$	0.98		
Diluted	\$	0.75	\$	0.43	\$	1.33	\$	0.97		
Weighted average shares used for the computation of:										
Basic Adjusted net income per share		18,807,316		18,730,688		18,790,826		18,727,267		
Diluted Adjusted net income per share		18,928,408		18,770,783		18,897,617		18,770,770		

(a) Represents start-up costs associated with Aviara, a completely new boat brand in an industry category previously not served by the Company. We began selling the brand's first two models, the AV32 and the AV36, during the first and second quarters of fiscal 2020, respectively. We expect to begin selling one additional model, the AV40, after the Aviara

transition of production to the new Merritt Island facility in Florida. Start-up costs presented for fiscal 2020 are related to the AV36 and AV40 models.

- (b) Represents costs to transition production of the Aviara brand from Vonore, Tennessee to Merritt Island, Florida. Costs include duplicative overhead costs and costs not indicative of ongoing operations (such as training and facility preparation). We expect to incur such costs until Aviara production is fully transitioned, which we expect will be completed during fiscal 2021.
- (c) Reflects income tax expense at an income tax rate of 23.0% for each period presented.

The following table presents the reconciliation of net income per diluted share to Adjusted net income per diluted share for the periods presented:

	Three Mon	ths End	ed	Six Months Ended					
	January 3, 2021	De	ecember 29, 2019	Ja	nuary 3, 2021	December 29, 2019			
Net income per diluted share Impact of adjustments:	\$ 0.66	\$	0.37	\$	1.17	\$	0.83		
Income tax expense	0.19		0.12		0.34		0.26		
Amortization of acquisition intangibles	0.05		0.05		0.10		0.10		
Aviara startup costs ^(a)	_		0.02		_		0.04		
Aviara transition costs ^(b)	0.04		_		0.05		_		
Share-based compensation	 0.03				0.07		0.03		
Adjusted Net income per diluted share before income taxes Impact of adjusted income tax expense on net income per diluted	0.97		0.56		1.73		1.26		
share before income taxes(c)	 (0.22)		(0.13)		(0.40)		(0.29)		
Adjusted Net Income per diluted share	\$ 0.75	\$	0.43	\$	1.33	\$	0.97		

(a) Represents start-up costs associated with Aviara, a completely new boat brand in an industry category previously not served by the Company. We began selling the brand's first two models, the AV32 and the AV36, during the first and second quarters of fiscal 2020, respectively. We expect to begin selling one additional model, the AV40, after the Aviara transition of production to the new Merritt Island facility in Florida. Start-up costs presented for fiscal 2020 are related to the AV36 and AV40 models.

- (b) Represents costs to transition production of the Aviara brand from Vonore, Tennessee to Merritt Island, Florida. Costs include duplicative overhead costs and costs not indicative of ongoing operations (such as training and facility preparation). We expect to incur such costs until Aviara production is fully transitioned, which we expect will be completed during fiscal 2021.
- (c) Reflects income tax expense at an income tax rate of 23.0% for each period presented.

Change in Non-GAAP Financial Measure

Prior to fiscal year-end 2020, the Company's calculation of a diluted per share amount of Adjusted Net Income included an adjustment to fully dilute this non-GAAP measure for all outstanding share-based compensation grants. This additional dilution was incorporated by adjusting the GAAP measure, Weighted Average Shares Used for the Computation of Basic earnings per share, as presented on the Consolidated Statements of Operations, to include a dilutive effect for all outstanding RSAs, PSUs, and stock options. Beginning with the fiscal year-end 2020 presentation and for all subsequent periods, the Company will no longer include this additional dilution impact in its calculation of Adjusted Net Income per diluted share. The Company has instead utilized the Weighted Average Shares Used for the Consolidated State on the Consolidated the Weighted Average Shares Used for the Computation of Basic and Diluted earnings per share as presented on the Consolidated

Statements of Operations to calculate Adjusted Net Income per diluted share for all periods presented herein.

The Company believes that, because its outstanding share-based compensation grants no longer result in a material amount of dilution of its earnings as was the case nearer to the date of our IPO, the adjustment methodology previously used no longer provides meaningful information to management or other users of its financial statements. This change resulted in an increase of \$0.01 in the six months ended December 29, 2019 in the amount of Adjusted Net Income per diluted share from what was previously reported.

Investor Contact:

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